Case Study: "Kids: See Success" campaign, USA





Let's illustrate with an example:

The Vision Impact Institute created the Kids See: Success initiative in 2017:

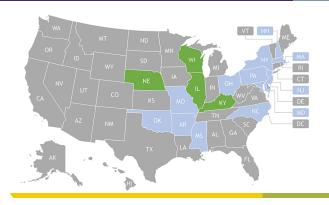
A USA advocacy campaign to promote the importance of comprehensive eye exam for children

before starting Kindergarten. The campaign process consisted of:



EVIDENCE

Research evidence-based information for decision-makers to make change for children's vision care



AWARENESS

Change people behavior and build the case for proper vision for children, for their success



INFLUENCE

Promote policy change at the local, state and federal level

PARTNERSHIPS

Forge new collaborations and engage partners to ensure our message is heard



Example of State Mapping:

- States Onboard (already have eye exam legislation)
- States proposing Children's Vision Policies for Eye Exam Legislation or with mandates/ recommendations for eye exams after failed vision screenings
- States without policies/proposals for comprehensive eye exam



Advocacy Issue

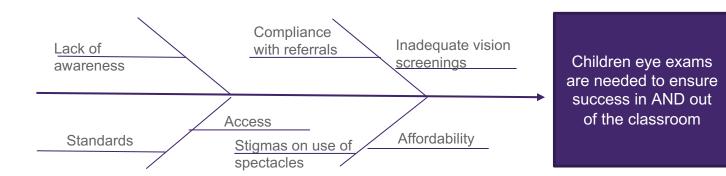




- **Identify: 1 in 4** children in the USA have a vision problem
- Analyze: Many vision disorders can be prevented if detected and treated early. Academic performance could be affected by poor vision and school-age children can be left at a major disadvantage
- Define: Requiring Children Eye exams before school is important to ensure good vision in the classroom and future success



Fishbone Tool In this example, the root causes of the issue are:







Advocacy Goal





A classroom where each child benefits from good vision and ensures social and academic success



New Jersey

- ☐ There is a unique opportunity in the United States to pursue policy change at the state level around children's vision requirements in schools while advocating for comprehensive eye exams for children entering the public school system.
- Why New Jersey? The state of New Jersey currently has a strong vision screening program in place. Children in Pre-K and students up to 10th grade are required biannual vision screening in schools.
- ☐ The existing advocates (mainly AOA affiliates) have a strong strategy for Children's Vision Care, but lack access to a partner with a global perspective, which VII as a non-profit and its Essilor counterparts could bring.
- ☐ Help improving the quality of every child's experience in school as they will be better equipped to learn.





Advocacy Objectives



Objectives

KSS objectives were focused on specific actions on changing people and institutions behaviour and practices

PEOPLE

- Knowledge Educate policymakers, KOLs, parents, teachers, nurses, and school administrators on the importance of eye exams for children before admission to school (awareness)
- Behavior Engage parents to have children receive comprehensive eye exams to detect and treat visual problems early
- Action Mobilizing all stakeholders to support our cause



INSTITUTIONS

- Policy Influencing policymakers to introduce legislation on the requirement for eye exams before admission to school and in school-age children
- Practice Supporting and regulating the mandates of eye exams, deficiencies of vision screening techniques and the socio-economic impact associated to undetected vision problems while enhancing the role of optometrists





Advocacy Strategy (New Jersey case)



| Define your Audience | Know your Competition, Opponents and Interests | Research and Analyze Existing Evidence | Map Stakeholders | Put Evidence into Action |
|---|--|--|---|---|
| Key Opinion Leaders Legislators Associations Vision Councils Decision-makers Local and National NGOs | □ Understand/Analyze Stakeholders Policy position □ Establish Linkages from different Interest groups □ Ophthalmology □ Other priorities (e.g. myopia, scope of profession, etc.) | □ Gather impactful data on the issue □ Know past/current legislation e.g. Children's vision, Vision and Drivers □ Vision Impact Institute Research section <link here=""/> □ Analyze existing evidence using relevant sources □ Develop clear messages with well-documented research and specific stats □ Use examples as persuasive and reliable information | □ Optometry Giving Sight □ National Parent-Teacher Association □ NJ Board of Education □ Learning Disabilities Association of NJ □ NJ Society of Optometric Physicians □ Optical Academy □ Essilor Vision Foundation □ Other players | □ Gather Support □ Build a Coalition □ Engage government leaders to implement specific vision health actions □ Introduce legislation in the House or the Senate |



Advocacy Implementation: Stakeholder engagement



Existing Relationship

 Conducting a stakeholder analysis is important to maximize influence to all audiences on the specific issue, gather support and respond to anticipated opposition arguments.

- Advocacy strategies balance internal and external factors.
- We looked at existing and potential relationships to execute our strategy and engage partners

Ready to Act with VII

Understand VII's Goals

Aware of VII

























OPTICAL





Lo

Degree of influence



Advocacy Implementation: Campaigning

We planned Actions and Activities to Influence targeted Audiences using Effective Communication Tools and Resources:

- Created the campaign logo (Kids: See Success), messaging supported by Stats and Reports from the Vision Impact Institute platform <<u>Link Here</u>>
- Met in Person with Government Officials to discuss evidence
- Sent Letters/Email to Local Officials to support targeted policy
- Called Decision Makers to discuss facts and concerns
- Gathered ideas from other relevant industry organizations
- Used Social Media Channels to Convey Key Messages
- Followed-up with all stakeholders



Advocacy Implementation: Campaign timeline

We built an action plan with realistic activities and actionable tactics based on our capacity and resources AND monitored the



2017

Met in Person
with
Government
Officials in the
State of NJ to
educate them on
importance of
eye exams
Shared our
concerns about
current vision
screenings
follow up in

schools

2018

Legislation

introduced in the NJ Senate VII testified in Senate Committee of Education Started campaign in social media and created website

2019

Gathered support
from more
stakeholders
Sent letters of
support/called
key decision
makers
Continued social
media and
opinion messages
and added
budget

2020

Legislation introduced in the House of Representatives with support of 30+ legislators and interest groups

2021

Expect legislation to be enacted by NJ Governor

